CAL STATE L.A.

UNIVERSITY AUXILIARY SERVICES,INC.

BOARD OF DIRECTORS MEETING AGENDA

ZOOM/IN-PERSON MEETING

WEDNESDAY, MARCH 25, 2025

BOARD MEETING ....12:00 PM – 1:00 PM

Present:

Patrick K. Day **(Vice Chair)**…………………………………………………...Vice President for Student Life

Carlos Beltran **(Secretary/Treasurer)** …………………………………………..AVP of Budget, Planning, & Fiscal Compliance

Judith Benjamin………………………………………………………………..University Controller

Hengchun Ye…………………………………………………………………..AVP for Research

Dale S. Zuehls…………………………………………………………………Community Director, Zuehls, Legaspi, & Co.

Arwa Hammad…………………………………………………………………ASI President

Jazmine Rocha…………………………………………………………………ASI Vice President for External Affairs

Jeffry Umaña Muñoz…………………………………………………………ASI Vice President of University Affairs

Absent:

President Berenecea Eanes **(Chair)** …………………………………………………Cal State LA President

Claudio Lindow **(Officer)**………………………………………………………Vice President of Administration & Finance

Jim Kuo…………………………………………………………………………Faculty, Electrical Engineering

Ya-Ching Chang………………………………………………………………..Faculty, Special Education & Counseling

Management:

Timothy Chang…………………………………………………………………UAS Executive Director

Guest:

Yaraseth Alvarado……………………………………………………………UAS Staff

Cindy Coleman…………………………………………………………………UAS Staff

Jean Chan………………………………………………………………………..…UAS Staff

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I. CALL TO ORDER...DR. DAY

Dr. Day called the meeting to order at 12:07 pm.

II. APPROVAL OF 12/17/2025 MINUTES... DR. DAY

Mr. Zhuels motioned, and Mr. Beltran second and motion carried to approve the minutes of the December 17, 2025 minutes.

III. BOARD ACTION ITEM...MR.LACOUR

A. FORM 990

Mr. LaCour, representing Aldrich Advisors, presented Form 990 to the Board of Directors.

Carlos motioned, and Mr. Umaña Muñoz second and motion carried to approve the Form 990.

IV. EXECUTIVE DIRECTOR'S REPORT.. MR. CHANG

Mr. Chang presented the UAS Executive Director's report.

Overall Status
• UAS is in a transitional period with several strategic decisions pending that will impact future direction.

Financial Performance
• Operating gain: $299K; net loss after adjustments: ($211K).
• Results are below both prior year and budget expectations.
• Variances driven by higher utility, repair, and maintenance costs.
• Expected improvement once certain ballroom renovation costs are capitalized.

Annual Audit
• Audit is delayed due to unresolved legacy issues from prior years.
• Leadership prioritizing resolution; full update and action plan to be presented at next meeting.

Sponsored Programs Transition
• Off-campus shift will significantly impact UAS.
• UAS positioning as a prepared, constructive partner with university leadership.
• Strategic discussion deferred from postponed retreat; to be scheduled for a future meeting.

New Business Initiatives

• RFPs in development:
- Campus pouring rights (target: summer/fall implementation).
- Bookstore operations (transition target: March 2027).

• Exploring Authorized Apple Campus Store; potential integration with bookstore RFP under review.

• Early-stage concept to redevelop Sbarro space into a University Club (food, beverage, programming partnership with ASI/USU):
- Sbarro contract ends December 2026.
- Potential renovation: Jan–July 2027; target opening: Fall 2027.
- Discussions ongoing; updates to follow.

V. PUBLIC FORUM .... DR. DAY

There was no public forum at this meeting.

VI. ANNOUNCEMENTS

A. BOARD MEETING CALENDAR FY2025-2026

MAY 27, 2026

B. BOARD MEETING CALENDAR FY2026-2027

SEPTMBER 23, 2026 DECEMBER 16, 2026 MARCH 24, 2027 MAY 26, 2027

VII. ADJOURNMENT .... DR. DAY

Dr. Day adjourned the meeting at 12:35 pm.

Approved by the Board of Directors, July 08, 2026

CLAUDIO LINDOW, UAS EXECUTIVE COMMITTEE OFFICER
UAS BOARD OF DIRECTORS