

**MEMO** 

**Date:** Feb. 01, 2021

**To:** Talia Bettcher, Academic Senate Chair

**From:** Arash Jamehbozorg, Educational Policy Committee Chair

**Copies:** R. Roquemore, M. Hawley, C. Pugh, K. Faulkner, C. Haras

**Subject:** EPC Memo: 20-10: Proposed New Policy - Maintaining Educational

Continuity in the Context of Campus Emergencies and Disasters - Chapter

V of the Faculty Handbook

In response to the COVID-19 emergency and to help faculty better prepare to face similar circumstances, AIRS worked on a new policy during the spring 2020 semester. EPC reviewed and approved the proposal while deciding that it was better to be written as a set of guidelines due to some restricting parts of the proposal. At the start of fall 2020, AIRS started editing the proposal based on EPC's feedback and sent another version to EPC to have the proposal as a new policy rather than guidelines. EPC discussed the new proposal in its meeting during fall 2020, and after some edits, approved the attached new policy.

This policy describes steps that faculty need to adopt in order to preserve the quality of their courses during the transition while helping students in emergencies like the pandemic.

## Maintaining Educational Continuity in the Context of Campus Emergencies and Disasters

## 2 Introduction

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- 3 Cal State LA rapidly transitioned its face-to-face classes to remote (distributed) alternative instruction in Spring
- 4 2020, due to the novel COVID-19 pandemic. This is unlikely to be a singular event: Cal State LA is likely to
- 5 experience additional educational disruptions due to epidemics, pandemics, and natural disasters (such as
- 6 earthquakes or wildfires, which have caused educational disruptions on sister campuses) in the coming years. This
- 7 policy is designed to ensure that educational continuity can be maintained in the face of the current transition and
- 8 for future transitions.
- 9 It is understood by this policy that these rapid transition events are not synonymous with the development,
- 10 design, and implementation of fully-online education. This policy actively discourages faculty teaching a course
- designated as a face-to-face course as a fully-online course, as students will be expecting a modality that more
- 12 closely mirrors a face-to-face educational environment.
- NOTE: not all students have secure access to Internet services, a high data usage limit, or access to personal
- 14 computers. For many of our students, their cellphone might be their primary computing device without access to
- campus computer labs. All of the following considerations take this reality into account.

## In the event of an emergency educational transition

- 17 Faculty will be expected to take the following steps during an emergency educational transition. Any faculty
- 18 encountering issues with adopting these steps should coordinate with their department chair or program director.
- 1. Place course syllabus and all key course documents (e.g., assignments, reading lists) on the Cal State LA learning
- 20 management system (LMS), so that students can access these remotely. If the course has a separate website
- and/or publisher content, provide the link(s) to them on the LMS.
- 22 2. Establish a complete and regularly updated gradebook that meets FERPA requirements. It is strongly
- recommended that faculty use the course gradebook in the LMS for this purpose. Grades should be updated
- 24 throughout the semester, with a recommendation that this occurs at least every 2-3 weeks or as soon as feasible
- after the submission of each assignment. Faculty should also regularly communicate with students about when
- students should expect to see their grades updated. This allows students a mechanism to view their course grades
- 27 throughout the duration of the transition.
- 28 3. Classes that meet synchronously may only do so during the published course meeting times in the Class
- 29 Schedule and only record attendance during the published course meeting times in the Course Schedule.
- 4. Adjust class participation methods to include asynchronous opportunities so as not to penalize students who are
- 31 not able to attend synchronous meetings due to the emergency. Students may become ill or displaced; students
- may be front line responders or essential workers; students may be caring for children or other family members.

- 33 5. Class office hours should continue to be held during the times posted on their class syllabus. Consistent with the
- 34 Office Hours policy, office hours during remote instruction should be held, where at all possible, synchronously via
- 35 virtual meetings and/or telephone.
- 36 6. To support students who are unable to attend class sessions, consider recording synchronous class sessions and
- 37 uploading these recordings along with any additional material to the LMS.
- 38 7. Before recording any lectures, explicitly inform students that the lecture, and their participation in the lecture,
- 39 will be recorded. This allows students to turn off their video cameras and/or watch the recording as an alternative
- 40 to being recorded.
- 41 8. During any synchronous lectures, the faculty will not penalize students for having their camera (video) turned
- off. Not all of our students have access to a camera, and people may be attending in less-than-ideal circumstances
- 43 (e.g., at home with pets/family members; issues with the space in which they attend their virtual class). Exceptions
- 44 to this include live assessments, evaluations, or class activities that require a live performance or demonstration.
- 45 9. Instructors should review their lessons, course assignments, and grading policy, based on the learning objectives
- for the course and the transition to remote (distributed) alternative instruction. This review should consider that
- 47 not all students have secure and/or reliable access to the Internet services, data allowances, and/or computing
- devices that allow for streaming long videos or compatibility with some advanced LMS tools. As part of this review,
- 49 this policy strongly encourages the use of accepted pedagogical practices to adopt alternatives to timed,
- synchronous high-stakes testing.
- 51 The policy also strongly encourages using the practice of "holding students harmless." Holding students harmless
- 52 refers to any and all changes made individually and institutionally to support students who are struggling due to
- circumstances beyond their control. Holding students harmless is not a "pass" to allow students to commit
- 54 academic dishonesty it is the recognition that emergencies of this type were not caused by students, and how
- these emergencies change their lives is often beyond their control. It is the advocation for compassion and working
- 56 with students to meet learning objectives within the confines of those circumstances.
- 57 10. It is strongly encouraged that all faculty avail themselves of the many resources on campus to help transition
- 58 courses to remote (distributed) learning, particularly training and support offered by the Center for Effective
- 59 Teaching and Learning (CETL).